



PRESS RELEASE

Tikehau Capital appoints Sir Peter Westmacott as President of its International Advisory Board and welcomes 4 new members

Paris, 23 January 2019 – Tikehau Capital, the alternative asset management and investment group, appoints Sir Peter Westmacott as President of its International Advisory Board and welcomes 4 new members to accelerate its development in Asia.

The latest meeting of the International Advisory Board provided with the opportunity to welcome four new members alongside the world-renowned economic and political experts that are already part of this board : Nobuyuki Idei (former Chairman and CEO of Sony Corporation), François Pauly (Chairman of Compagnie Financière la Luxembourgeoise), Kenichiro Sasae (former Japanese Ambassador) and Fernando Zobel de Ayala (President of the Ayala Corporation).

Chaired by Sir Peter Westmacott, former British Ambassador (in the United States, France and Turkey), the Board also includes, amongst its members:

- Stéphane Abrial (former Chief of Staff of the French Air Force and NATO Strategic Commander)
- Jean Charest (former Prime Minister of Quebec)
- Avril Haines (former Deputy National Security Advisor and Deputy Director of the CIA)
- Margery Kraus (Founder and Executive Chairman of APCO Worldwide)
- Enrico Letta (former Prime Minister of Italy)
- Lord Peter Levene (Former Lord-Mayor of London and Former Chairman of Lloyd's of London)

The International Advisory Board meets several times per year to exchange on global economic geopolitical prospects and analyse their potential impacts on the markets where Tikehau Capital operates.

Coming from various political and economic spheres, these experienced personalities from diverse geographical areas provide Tikehau Capital with critical insights and recommendations to support its strategies and foster its international development.

Sir Peter Westmacott, President of the International Advisory Board, commented: "I am delighted to chair Tikehau Capital's new international advisory board. It is a dynamic alternative asset management and investment firm run by a hugely talented team. It has an increasingly powerful international presence, and an advisory board that is both genuinely diverse and naturally collegiate. I am convinced we can do great things together."

Antoine Flamarion and Mathieu Chabran, Tikehau Capital Co-founders, commented: "The International Advisory Board that we have formed offers us extremely valuable information in the context of our global expansion, which constitutes a key priority for Tikehau Capital, especially in Asia and in the United States".

About Tikehau Capital:

Tikehau Capital is an alternative asset management and investment group with €15.9 bn of assets under management (as at 30 September 2018) and shareholders' equity of €2.3 bn (as at 30 June 2018). The Group invests in various asset classes (private debt, real estate, private equity and liquid strategies), including through its asset management subsidiary Tikehau IM, on behalf of institutional and private investors. Controlled by its managers, alongside leading institutional partners, Tikehau Capital employs 260 staff (as at 30 September 2018) in its Paris, London, Brussels, Madrid, Milan, New York, Seoul and Singapore offices.

Tikehau Capital is listed on the regulated market of Euronext Paris, Compartment A (ISIN code: FR0013230612; Ticker: TKO.FP)

www.tikehaucapital.com

Press Contacts:

Tikehau Capital: Julien Sanson – +33 1 40 06 18 40
Finsbury: Arnaud Salla & Charles O'Brien – +44 207 251 3801
press@tikehaucapital.com

Shareholders and Investors Contact:

Louis Igonet - +33 1 40 06 11 11
shareholders@tikehaucapital.com

International Advisory Board Members

Stéphane Abrial

French General and Deputy Chief Executive Officer of Safran

Stéphane Abrial is an engineer from the French Air Force academy (École de l'Air de Salon-de-Provence). He started his career as a fighter pilot in 1977.

After several military roles, Stéphane Abrial was assigned as Commander of Air Defence and Air Operations (2005) and Chief of Staff of the Air Force with the rank of General (2006).

In 2009, Stéphane Abrial was appointed by the 28 NATO nations as Supreme Allied Commander Transformation, located in Norfolk (Virginia - United States) and held this position until 2012. He was the first non-American Officer to be selected as one of the two NATO Strategic Commanders.

In 2013, General Abrial joined Safran as Advisor to Jean-Paul Herteman (CEO of Safran), before being appointed Deputy Chief Executive Officer. His current responsibilities include International and Public Affairs, Program offices, Trade compliance, and Offsets. He holds several positions as Director of the Atlantic Council, member of the Advisory Board of Institut Aspen France and Chairman of the Board of Directors of the Paris Air and Space Museum (Musée de l'Air et de l'Espace).

Education: École Supérieure de Guerre Aérienne; United States Air Force's Air War College in Montgomery; Institut des Hautes Etudes de Défense Nationale

Jean Charest

29th Premier of Quebec (from 2003 to 2012) and Member of the Queen's Privy Council for Canada

Jean Charest was elected a member of parliament in the Canadian House of Commons in 1984, and then became the youngest ever member of the Canadian Council of Ministers when he was appointed, at 28 years of age, Minister for State & Youth.

He was then appointed Minister for the Environment, Minister for Industry and Vice-Prime Minister of Canada. He held the office of Prime Minister of Quebec from 2003 to 2012.

Jean Charest is a Partner at McCarthy Tétrault LLP and since 1986, member of the Queen's Privy Council for Canada.

Education: Université de Sherbrooke Law School; Barreau du Québec

Avril Haines

Former Deputy National Security Advisor & Deputy Director of the Central Intelligence Agency

Avril Haines was White House Deputy National Security Advisor (2015-2017) serving under the Obama Administration. Previously, she served as Deputy Director of the Central Intelligence Agency (2013-2015). In both roles, she was the first women to ever hold these positions in the United States.

Avril Haines started her legal and governmental career as a legal officer at the Hague Conference on Private International Law (2001-2002). She then served as a law clerk for the United States Court of Appeals (2002-2003) before working in the Office of the Legal Adviser of the Department of State (2003-2006).

Before joining the Central Intelligence Agency, she worked as a Deputy Chief Counsel for the U.S Senate Committee on Foreign Relations (2007-2008), as an Assistant Legal Adviser for the State Department for treaty affairs (2008-2010), and as Legal Advisor to the National Security Council, as well as Deputy Counsel to the President for National Security Affairs at the White House (2010-2013).

Avril Haines is now a Lecturer in Law and a senior research scholar for Columbia World Projects at Columbia University.

Education: University of Chicago; Georgetown University Law Center

Nobuyuki Idei

Former CEO of Sony Corporation, Founder and CEO of Quantum Leaps Corporation

Nobuyuki Idei holds a bachelor's degree in political science and economics from Waseda University in Tokyo.

From 2005, Nobuyuki Idei was part of the senior management team at Sony Corporation for more than a decade, first as President and COO and then as Chairman and CEO. From 2007 to 2012, he serves as Chairman of Sony's Advisory Board.

Nobuyuki Idei is founder and CEO of Quantum Leaps Corporation, a consultancy company he founded in September 2006. It serves to develop venture companies, help corporate transformation and enhance Japanese competitiveness. He is also Founder and Chairman of Asia Innovators' Initiative.

Nobuyuki Idei currently serves on the boards of directors of Lenovo Group, FreeBit Co., Ltd., and Monex Group, Inc. Mr. Idei is also Chairman of the National Conference on Fostering Beautiful Forests in Japan since June 2007.

He has served on the boards of Accenture plc, Nestlé S.A., Electrolux, Baidu, Inc. and General Motors and also served in a number of other advisory positions including as Counselor to the Bank of Japan, Vice Chairman of Nippon Keidanren and Chairman of the Japan's IT Strategy Council, an advisory committee to Japan's Prime Minister.

Education: Waseda University in Tokyo

Margery Kraus

Founder & Executive Chairman of APCO Worldwide

Margery Kraus is the Founder and Executive Chairman of APCO Worldwide, a global consulting firm headquartered in Washington, D.C., specializing in public affairs, communications, and business consulting for major multinationals and governments. Ms. Kraus founded APCO in 1984 and led a management buy-out of her firm in September 2004, making the company one of the largest privately-owned and women-owned communications and public affairs firms in the world.

Prior to starting APCO, Ms. Kraus assisted in the creation and development of the Close Up Foundation, an educational foundation sponsored in part by the United States Congress, where she currently serves on its board of directors.

Furthermore, Ms. Kraus is Chairman of the board of the Women Presidents' Organization and a trustee of the Catherine B. Reynolds Foundation and the Institute for Public Relations and is on the Univision Communications CSR Advisory Board.

She also serves as a trustee of American University and sits on the advisory board of the J.L. Kellogg Graduate School of Management at Northwestern University.

Education: American University

Enrico Letta

Former Prime Minister of Italy (2013-2014), Dean of the Paris School of International Affairs (PSIA) at SciencesPo in Paris

Enrico Letta served as Minister for EU Affairs (1998-1999), as Minister for Industry, Commerce and Crafts (2000, during the second D'Alema Government), as Minister for Industry, Commerce and Crafts and Foreign Trade (2000-2001, during the second Amato Government) and as Undersecretary of State to the Prime Minister of the centre-left government led by Romano Prodi from 2006 to 2008.

Between 2001 and 2015 he was Member of the Italian Parliament, excluding between 2004 and 2006 when he was Member of the European Parliament. He also served as deputy Secretary of the Democratic Party from 2009 to 2013 before being Prime Minister of from April 2013 to February 2014.

Enrico Letta is Président of Jacques Delors Institute in Paris and Président of Italy-Asean Association in Rome.

Education: University of Pisa; School for Advanced Studies « Sant'Anna » of Pisa

Lord Peter Levene

Former Lord-Mayor of London (1998-1999), Former Chairman of Lloyd's of London (2002-2011), and Chairman of Starr Underwriting Agents Limited

Lord Levene started his career in the Defense Industry, and subsequently was appointed as Permanent Secretary in the UK Ministry of Defense responsible for Defense Procurement. He then served in a number of other Government posts including as Adviser to the Prime Minister on Efficiency.

Lord Levene was appointed as Chairman of the Docklands Light Railway and Chairman and CEO of Canary Wharf Ltd. He served as Alderman of the City of London as well as Sheriff and Lord-Mayor.

In the Financial Services Sector, he became Vice Chairman of Deutsche Bank in the UK with earlier appointments at Wasserstein Perella and Morgan Stanley. More recently, he served as Chairman of the Lloyd's of London insurance market for nine years and as a director of the China Construction Bank for six years. Currently he serves as Chairman of General Dynamics UK Ltd, and on the boards of Haymarket Group Ltd and Eurotunnel SA.

Lord Peter was knighted for his services to Defense and subsequently received a peerage whereby he sits on the cross benches of the House of Lords.

Education: University of Manchester

François Pauly

Chairman of Compagnie Financière La Luxembourgeoise

François Pauly was CEO and later Chairman of BIL, Banque Internationale à Luxembourg until 2016, before he held senior positions as general manager of Sal. Oppenheim and deputy CEO of Crediop in Rome.

For the last 30 years, François was also involved in developing Lalux Group as a leading family owned insurance and investment company. He is presently Chairman of Compagnie Financière La Luxembourgeoise, the holding company of Lalux.

In addition to this mandate, he holds several other non-executive directorships at Edmond de Rothschild (Geneva and Luxembourg), Copeba (Bruxelles), M&C (Milan) and IWG plc (former Regus in CH). He is also a senior advisor of Castik Capital.

François is also engaged in different non-profit organisations both in Luxembourg (i.e. Chairman Hôpitaux Robert Schuman, Red Cross local board) and in Brazil (Fundacao Félix Chomé).

Education: ESCP Europe; INSEAD

Kenichiro Sasae

Former Japanese Ambassador, President of the Japan Institute of International Affairs

Kenichiro Sasae joined the Japanese Foreign Service after graduating from the University of Tokyo in 1974. His distinguished diplomatic career includes such assignments as Executive Assistant to the Prime Minister, Director-General of the Economic Affairs Bureau, Director-General of the Asian & Oceania Affairs Bureau and Vice Minister for Foreign Affairs.

During the period of his service in Tokyo, he represented the Japanese Government for the Six-Country Talk on North Korean affairs. He also worked as Political Director for the G8 Summit.

He was Ambassador of Japan to the United States from 2012-2018.

In July 2018, Ambassador Sasae was named President of The Japan Institute of International Affairs where he leads Japan's premier foreign affairs think tank.

Education: University of Tokyo

Sir Peter Westmacott

Former British Ambassador

Sir Peter Westmacott joined the Diplomatic Service in 1972 and then occupied a number of postings in Teheran, Brussels, Paris, London and Ankara. From 1990 to 1993, he was deputy private secretary to the Prince of Wales, and from 1993 to 1997, served as counselor for political and public affairs in Washington, D.C., before returning to the Foreign and Commonwealth Office as Americas director, joining the Board of the FCO in 2000 as deputy undersecretary.

Sir Peter Westmacott served as British ambassador to Turkey (from 2002 to 2006), then to France (from 2007 to 2012) and to the United States (from 2012 to 2016).

Sir Peter was appointed Knight Commander of the Order of St Michael and St George (KCMG) in 2003 by HM the Queen and Knight Grand Cross (GCMG) in 2016. He was made a Lieutenant of the Royal Victorian Order (LVO) for services to the Royal Family in 1993.

He is now an independent non-executive director of Ernst & Young LLP, vice chairman of Tellus Matrix LLP, an advisory director of Campbell Lutyens, Glasswall Holdings and Family Zone, and a Distinguished Ambassadorial Fellow of the Atlantic Council.

Education: University of Oxford; New College

Fernando Zobel de Ayala

President and Chief Operating Officer of the Ayala Corporation

Fernando Zobel de Ayala holds a liberal arts degree from Harvard College and a CIM from INSEAD, France. Fernando is the President and Chief Operating Officer and part of the seventh generation in the family overseeing Ayala Corporation, one of the largest and widely diversified business groups in the Philippines. Ayala has maintained dominant positions in various industries in the Philippines, including real estate, banking, and telecommunications, water, power, industrial technologies, infrastructure, education, and healthcare. It has a growing international presence primarily in industrial technologies, water, power, and real estate in Southeast Asia, China, the US, and Europe.

Fernando is board chairman of Ayala Land and Manila Water Company and sits on the board of various companies in the Ayala group, including the Bank of the Philippine Islands, Globe Telecom, and the Ayala Foundation.

Fernando is a member of the INSEAD Board, the Georgetown University Board, as well as the World Presidents' Organization and the Chief Executives Organization. He chairs the steering committee of Habitat for Humanity International's Asia Pacific Capital Campaign. He also serves on the board of the Asia Society and is a member of the Asia Philanthropy Circle, The TATE Museum Asia Pacific Acquisitions Committee and The Metropolitan Museum International Council.

In the Philippines, Fernando is a board member of Caritas, the Philippine National Museum, Pilipinas Shell Corporation, and Pilipinas Shell Foundation.

Education: Harvard College, INSEAD